

April 30, 2015

The Honorable Sylvia Mathews Burwell Secretary Department of Health and Human Services Hubert H. Humphrey Building 200 Independence Avenue, SW Washington, DC 20201

Dear Secretary Burwell:

Thank you for your work to improve quality and patient-centeredness in health care through the Better, Smarter, Healthier initiative. We urge you to keep patient needs and patient voices at the center of your effort. We learned through implementation of the Patient-Centered Outcomes Research Institute (PCORI) that the goal of patient-centeredness can only be achieved with a meaningful patient voice. When patients feel heard, they feel valued. When they feel valued, they have more confidence, contributing to a greater sense of well being, which any physician will tell you can only help them in their treatment path.

As you have noted, alternative payment models (such as accountable care organizations, bundled payment, and patient-centered medical homes) hold significant implications for patients and their caregivers. We believe that, if patients are put first, your initiative will foster a patient-centered health system valued by and effectively serving beneficiaries. Otherwise, the risk is that the initiative will define value in a "one size fits all" manner that does not recognize differences among patients, potentially undermining the ability of patients and their providers to tailor care for the outcomes that they prefer and value.

The pivotal shift to value-based payment holds significant implications for the patientcenteredness movement and the related issues of patient access and the physician-patient relationship. Patients' voices need to be a part of this discussion. Therefore, we urge you to recognize patients as key stakeholders in this discussion, beginning with including patients within the Health Care Payment Learning and Action Network that will accelerate the transition to alternative payment models. Organizations representing patients and people with disabilities could provide a unique and valuable voice, in addition to the voices of state representatives. insurers, providers, business leaders and consumers whose participation has already been solicited.

At the heart of the Network's activities should be a goal to align value-based payments and alternative payment models with principles of patient-centeredness. This means having a strong infrastructure for beneficiaries, including patients and people with disabilities, to be engaged in defining the measures of their success. The Food and Drug Administration through its Patient-Focused Drug Development Program and PCORI have created methodologies to actively solicit and support patient engagement that could be modeled in the Better, Smarter, Healthier initiative. As you know, reform models most likely to succeed are those that support informed



beneficiary decision-making, recognize the critical role of providers and the physician-patient relationship in informed decision-making, and put decisions in the hands of patients.

Therefore, we urge you to actively and specifically invite the participation of patients, patient organizations, and people with disabilities in the Network. We encourage you to build on existing best practices for patient engagement, and make it an explicit goal of the initiative to create a patient-centered health system.

We look forward to a clear and supportive engagement plan for beneficiaries, including patients and people with disabilities, in the Better, Smarter, Healthier initiative and in the Health Care Payment Learning and Action Network.

Sincerely,

#ENDEPILEPSY Alliance for Aging Research Alpha-1 Foundation Alpha-1 Foundation Alzheimer's & Dementia Resource Center American Association for Dermatologic Surgery Association Association of Community Cancer Centers (ACCC) American Association of People with Disabilities American Association on Health and Disability American Gastroenterological Association Angel Arroyo Asian & Pacific Islander American Health Forum Autistic Self Advocacy Network **Bettyjo Bouchey Caring Ambassadors** Central Florida behavioral health network **Charlotte Collins** Citrus Council, National Kidney Foundation of Florida Colon Cancer Alliance Community Health Charities of Florida **COPD** Foundation **COPD** Foundation **COPD** Foundation Depression and Bipolar Support Alliance Easter Seals Elder Care Advocacy of Florida **Epilepsy Foundation**



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PatientsLikeMe Patient Services, Inc. Patient-Centered Primary Care Collaborative (PCPCC) Rev. Bruce Hanson Salud USA Sjogren's Syndrome Foundation Society for Women's Health Research Stephanie Atkinson Steven Perry The FH Foundation The Hepatitis C Mentor and Support Group, Inc. (HCMSG) United Cerebral Palsy United Spinal Association